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- Adam Mueller
- Paaras Parker **
- Mike Prescott
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- Scott Robertson
- Pam Rossmann
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- Greg Taylor
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*City Appointee*

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Over the past year we learned that we could bounce back, thanks to the generous support of so many who love our Zoo. In 2021, we resumed in-person programs, and the Cincinnati Zoo & Botanical Garden was once again full of the excitement and wonder of visitors as we fulfilled our mission of bringing people close enough to care.

It was a big year with the opening of Dornette Kanga’ Klimb, the Zoo’s first high-flying visitor adventure course; and the groundbreaking for Elephant Trek, the largest habitat project in our Zoo’s history. We also continued expanding our role as a national leader in saving resources and wildlife, with new conservation and sustainability improvements throughout the Zoo.

We are so grateful to share these successes with all of you.

Because of our incredible Zoo community, we have pushed through adversity to remain a national leader in animal care and conservation, and a beloved treasure to Cincinnati. The entire Zoo team is excited for what is yet to come as we continue to create better homes for our animals and a better Zoo for visitors. Thank you for being on this journey with us - we could not do it without you!

Thane Maynard  
Zoo Director

Francie S. Hiltz  
Board Chairman
Creating More Home to Roam

As our expertise in animal care, conservation, education, and horticulture grows, our habitats need to grow with it. In the summer of 2018, we launched the More Home to Roam capital campaign with a goal of $150 million to celebrate the Zoo’s 150th birthday in 2025 and create improvements to ensure unparalleled animal care and visitor experience for years to come. The pandemic created significant supply chain shortages, delays, and staffing challenges, making our progress more expensive, so our BIG goal got even bigger – with an additional $10 million needed to finish the campaign. To that end, early in 2022, we raised our goal to $160 million.

Right at the beginning, our Capital Campaign Cabinet started raising funds, and from those early days we felt the support of the community. Linda and Harry Fath blazed a trail for us with their incredible leadership gift of $50 million, giving us confidence in the vision of a zoo transformed for the next generation of visitors and wildlife.

More Home to Roam symbolizes another giant leap in the Zoo’s efforts to conserve the earth’s biodiversity and inspire the Greater Cincinnati community. Creating habitats more like what is found in the wild allows endangered animals to behave, interact, and reproduce in a more natural way while ensuring the Cincinnati Zoo remains one of the top Zoos in the nation – and the world. This transformation is being carried out in overlapping phases, and through March 2022 we completed the following significant projects: Roo Valley, Kanga’ Klimb, African Penguin Point, Mai Thai’s Market, our new Visitor Entry off Erkenbrecher Avenue, as well as accessibility and sustainability upgrades throughout the Zoo.
In 2021, we began construction on the BIGGEST habitat project in our history, completely reimagining a 5-acre asphalt parking lot into a habitat that will support a multigenerational herd of 8–10 elephants. With gardens, water features, sustainable buildings, and places for people to gather and enjoy nature, Elephant Trek is certain to be a visitor favorite for the next generation. At the center will be a 22,000-square-foot Elephant Barn with communal and off-habitat spaces for elephants, as well as areas for year-round visitor viewing, and events. Identified by experts as a key component of modern elephant programs, the Elephant Barn will feature a 10,000-square-foot communal room with high ceilings for our elephants to congregate, socialize, exercise, and create strong family ties.

As Elephant Trek began to take shape in 2021 and 2022, we also started work on two new projects:

**A New Zoo Carousel**
To make way for Elephant Trek, we are removing the current carousel and adding a new carousel closer to the main entry for better visitor access. With 65 “horses,” it will be twice the size, situated on the edge of Swan Lake in a vintage-inspired open-air gazebo with an old-fashioned boardwalk along the lake.

**Bear Ridge/Sea Otter Coast**
With the passing of Chester, our beloved Andean bear, in early 2022, our team had the opportunity to reimage Bear Hill. Built in 1937, this area needed a refresh, so we have designed an exciting habitat to showcase North American species with open vistas. Visitors will be thrilled with a more intimate view of bears, foxes, porcupines, and sea otters.

At the heart of every great city is a great zoo. And at the heart of a great zoo are many individuals and entities who invest in the zoo’s larger mission – saving animals to save our planet. *More Home to Roam* is creating improvements that make wildlife and nature conservation come alive for our visitors, fulfilling our Zoo’s central strategic objective of “inspiring every visitor with wildlife every day.”
Dornette Kanga’ Klimb Aerial Adventure Course opened in 2021 in Roo Valley. The course obstacles range from an easy stroll across an elevated bridge to challenging tests of balance and climbing skills, and climbers can even see kangaroos down below from the aerial course!

The construction of Elephant Trek is changing the footprint of the Zoo. In 2021, our annual premiere party with a purpose, Zoofari, was changed to a through-the-Zoo format because of these changes. Formerly held under one big tent, the new format allows our guests to stroll and enjoy activities and food around the Zoo during the event.
A New Living Classroom in Avondale

Thanks to the help of community partners in 2021, the Cincinnati Zoo & Botanical Garden utilized its horticulture, education, and facilities expertise to design and construct a one-of-a-kind outdoor living classroom right in the heart of Avondale—the neighborhood our Zoo has called home for 147 years.

The Rockdale Urban Learning Garden, previously an idle acre of open greenspace just two blocks from the Zoo, has been transformed into a biodiverse landscape featuring vegetables, fruiting trees, herbs, flowers, and other native plants, as well as pollinator species that attract birds and bees. The raised beds, garden plots, and greenhouses are anchored by a wide, wheelchair-accessible pathway.

Teachers and students from Rockdale Academy use the garden and its amphitheater as learning spaces or for all-school assemblies. It also includes a gated Sensory Garden that provides respite from the noise and stress of the classroom for students with developmental disabilities and features a variety of good-smelling flowers and plants, positioned right at a convenient level for a seated or standing child.

Being a good neighbor is important to our Zoo, and the Rockdale Garden is a chance to use Zoo expertise and resources to address barriers that limit students and families. By providing garden maintenance, plant nursery management, and education programs that align with Cincinnati Public Schools standards and objectives, we will ensure the long-term viability of the program and its impacts. As a model for the region, learning landscapes like this can spread throughout our city, our schools, and our communities—nourishing, educating, and inspiring children through horticulture, science, and the outdoors.
Another hippo made a big splash in Hippo Cove in 2021! Tucker, a 19-year-old male Nile hippo, came to the Zoo from San Francisco in September! The Association of Zoos and Aquariums’ Hippo Species Survival Plan recommended that Tucker move to Cincinnati to be Bibi’s companion and to enjoy being part of a hippo pod with her and Fiona.

Tucker’s journey was quite a feat, as he flew from San Francisco to Cincinnati. The transport went well thanks to an amazing team of animal care staff loading him in San Francisco and a truly massive support effort all along the way. Over 65 people were involved in coordinating the logistics of the move. Once they got to Cincinnati, Schaffer Towing was very efficient in getting the crate carefully loaded and transported. The Zoo’s incredibly talented maintenance team made everything go as smoothly as it could possibly have gone for unloading a two-ton animal!

Once at the Zoo, the keepers moved slowly at first to acclimate Tucker to Bibi and Fiona. They let them become familiar with Tucker by seeing, smelling, hearing, and observing him. However, the hippos all showed interest in each other immediately, so the keepers followed their lead and had all three of them together in the outdoor habitat sooner than they had expected.

These three quickly showed positive social connections and became a happy hippo pod thriving in Hippo Cove. They have been an exciting group for our guests to watch, whether they’re splashing and bobbing around the cove, bellowing at each other, or just napping. However, we would soon learn that the best was yet to come with Tucker joining the bloat!

Tucker, Fritz and Bibi.
Over the past 25 years, scientists at the Lindner Center for Conservation and Research of Endangered Wildlife (CREW) have been working on technologies that may eventually help infuse more genetic diversity into wild ocelot populations through semen collection, frozen storage, and artificial insemination (AI) with this endangered cat species.

Thanks to the efforts of scientists and veterinarians in multiple states and facilities, a wild Texas ocelot may have the opportunity to become a father years after his untimely accidental death. Quick action by a wildlife refuge and a zoo in south Texas, following a vehicle strike that killed the 9-year-old male ocelot, made it possible for scientists at CREW to collect viable and valuable genetic material. It took the efforts of scientists and veterinarians across multiple states to get the material to Cincinnati.

“It’s just incredible that we were able to obtain such a high-quality semen sample from a wild cat hit by a car in Texas 36 hours before,” said Dr. Bill Swanson, Director of Animal Conservation Research at CREW. Dr. Swanson was able to recover the cat’s sperm for future AI procedures. He froze 20 plastic straws, each containing about 8 million viable sperm.

Although this ocelot’s demise was tragic, the quick actions taken in recovering his body and processing his semen may have given him a second lease on life. To date, nine ocelot pregnancies have been produced within zoos following AI, including three litters from frozen-thawed semen. As part of an ongoing collaborative effort, these reproductive technologies are being explored to assist with the conservation of America’s last wild ocelots – a fragmented, critically endangered population consisting of just 60–80 individuals. Continued research into genetic exchange between wild and zoo-managed ocelot populations will help ensure that these animals survive into the future.
The Zoo has enjoyed many days “off the grid” since we installed solar panels at the main parking lot and the Harold C. Schott Education Center. Despite adding 12% in building square footage, we have reduced our reliance on grid-based electricity by 23%. With new solar arrays planned for our Erkenbrecher lot and Bowyer Farm, the Zoo will move from net zero to net positive in the energy bucket.

The Zoo’s conservation efforts have also been good news for our community, as storing rainwater has kept water and sewer overflow out of neighbors’ basements. The stormwater management program has saved the Zoo $10 million over the years and saved over 2 billion gallons of water. Currently, stormwater retention tanks under Africa and Roo Valley can hold up to 500,000 gallons of water, and new tanks installed under the new Elephant Trek habitat will increase storage capacity by 1 million gallons, enough to satisfy all the Zoo’s water needs.

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The Zoo is Ground Zero for...
In 2021 and 2022, the Zoo also started tackling the challenge of waste. We performed a waste audit to gather data by collecting, separating, and weighing trash and recycling and will use that information to enhance our various recycling efforts. We also began trialing an aerobic bio-digester to turn organic waste into a soil amending product that we can use in our gardens.
The Center for Conservation and Research of Endangered Wildlife (CREW) at the Zoo has teamed up with five partner research facilities to form the American Institute of Rhinoceros Science (AIRS) – a model for saving species with science “ex situ,” which means off-site or outside natural habitat. This new initiative was made possible by a National Leadership Grant from the Institute of Museum and Library Services. The team, which includes collaborators from The Wilds, Disney’s Animals, Science and Environment, George Mason University, the South-East Zoo Alliance for Reproduction & Conservation, and Stellenbosch University, South Africa, will focus on the high priority research needs of rhinos in North American facilities.

The four research priorities are to better understand: 1) physical fitness and its relation to health; 2) iron storage in browsing rhinos; 3) drivers of reproductive success; and 4) behavioral and environmental factors that can maximize rhino well-being. AIRS recognizes that the priorities that it will address are interrelated and should not be studied in isolation. Over the next three years, the scientists will conduct research within each pillar on overlapping subjects and examine the effect across all pillars.

Dr. Terri Roth, VP of Conservation & Science and Director of CREW
Excitement grew in the community after initially learning that the Cincinnati Zoo’s sloth, Lightning, was pregnant, including with the Nicholson family. They started a petition to name the baby Oliver after their son, who passed away in early 2021. “Oliver and his twin, Atticus, were born on October 11, 2019, seven weeks premature,” said Alex Nicholson, Oliver’s father. “Oliver was diagnosed with VACTERL association and was in and out of Cincinnati Children’s during his short life. We gave him a stuffed sloth during one of his hospital stays, which he adored and slept with every night.”

Months of anticipation surrounding the birth of what would have been Cincinnati Zoo & Botanical Garden’s first sloth baby ended in early October, when Lightning delivered a stillborn pup. Vets and care staff were present for the hours-long labor and were devastated by the outcome. Sadly, the Zoo never got to discuss names for the baby sloth but instead worked with the Nicholson family to find a fitting tribute. Cincinnati Zoo & Botanical Garden will memorialize Oliver Nicholson, who would have been two years old in October 2021, by renaming its sloth habitat “The Oliver Nicholson Memorial Sloth Habitat.”

The impact of the conservation efforts at the Cincinnati Zoo can be seen far beyond the Zoo’s gates, in the local community as well as across the world. In 2021, we created the Conservation Impact Department to coordinate and strategize conservation projects both at the zoo and with our local and global partners and welcomed Dr. Lily Maynard as our Director of Global Conservation. Her work supports staff and global partner efforts to advance our conservation impact with her research expertise in the human dimensions of conservation. In addition to being laser-focused on conservation throughout her professional career and studies, Lily has done field work with SORALO in Kenya, the same organization and communities where the Zoo has actively supported efforts to promote people-wildlife coexistence for over 15 years.

The Zoo is trusted by our community as the expert who connects people with wildlife every day, so we are stepping up our leadership in conservation by focusing on how people can get involved through proactive coexistence strategies. Our vision is to facilitate a brighter future for wildlife and people. Coexistence requires listening to the voices and needs on all sides—animals, plants, and people. This team is designed to uplift conservation leaders around the world and support and empower the work they do in their communities.

Six zoo staff visited Kenya to grow our active partnerships with the SORALO team.

New Global Conservation Team

Special Tribute in the Sloth Habitat
Fiscal 2022 Revenue and Expenditures

<table>
<thead>
<tr>
<th>Source</th>
<th>Total Revenue</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gifts, Grants, Donations</td>
<td>$42,662,392</td>
</tr>
<tr>
<td>Admission &amp; Parking</td>
<td>$14,796,480</td>
</tr>
<tr>
<td>Membership</td>
<td>$12,043,935</td>
</tr>
<tr>
<td>Tax Levy</td>
<td>$7,000,000</td>
</tr>
<tr>
<td>Commissions</td>
<td>$3,923,566</td>
</tr>
<tr>
<td>Gain on Forgiveness of Debt</td>
<td>$2,950,000</td>
</tr>
<tr>
<td>Other</td>
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<tr>
<td>Net Investment Return</td>
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<tr>
<td>Programs</td>
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</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td><strong>$87,528,913</strong></td>
</tr>
</tbody>
</table>

Total Expenses $45,257,952

- Animal & Plant Care $18,185,782
- Park Operations $6,310,167
- Facilities & External Properties $5,637,938
- Administration $4,908,924
- Events & Group Functions $3,335,906
- Education $2,602,347
- Fundraising $2,147,638
- Conservation & Research $2,109,250

Statement of Financial Position as of 3/31/22 and 3/31/21

<table>
<thead>
<tr>
<th></th>
<th>March 31, 2022</th>
<th>March 31, 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>$9,287,113</td>
<td>$4,765,247</td>
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<td>Trade &amp; Other Receivables</td>
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<td>Pledges Receivable, Net</td>
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<td>Prepaid Expenses &amp; Supplies</td>
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<td>Investments</td>
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<td>Beneficial Interest in Trusts</td>
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<td>Bond Indenture Deposits</td>
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<td>Property &amp; Equipment, Net</td>
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<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$265,928,554</strong></td>
<td><strong>$232,274,266</strong></td>
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</table>

<table>
<thead>
<tr>
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<th>March 31, 2022</th>
<th>March 31, 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>LIABILITIES &amp; NET ASSETS</strong></td>
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<td>Accounts Payable</td>
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<td>Accrued Expenses</td>
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<td>Gift Annuity Obligations</td>
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<td><strong>$22,772,720</strong></td>
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<table>
<thead>
<tr>
<th></th>
<th>March 31, 2022</th>
<th>March 31, 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Liabilities &amp; Net Assets</strong></td>
<td><strong>$265,928,554</strong></td>
<td><strong>$232,274,266</strong></td>
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</tbody>
</table>

The Zoological Society of Cincinnati’s financial statements were independently audited by Clark, Schaefer, Hackett & Co.
### Statement of Activities for the Year Ended 3/31/22 with Comparative 3/31/21 Totals

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total March 31, 2022</th>
<th>Total March 31, 2021</th>
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<td>REVENUES</td>
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<td>Admissions &amp; Parking</td>
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<td>$0</td>
<td>$14,796,480</td>
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<td>(70,671)</td>
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<td>Other Revenues</td>
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<td>EXPENSES</td>
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<td>Programs:</td>
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<td>Supporting Services:</td>
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<td>2,147,638</td>
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<td><strong>45,257,952</strong></td>
<td><strong>38,468,260</strong></td>
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<td>Increase (Loss) from Operations</td>
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<td>13,626,231</td>
<td><strong>40,780,971</strong></td>
<td><strong>11,735,163</strong></td>
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<tr>
<td>ENDOWMENT ACTIVITY</td>
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<td>Gifts, Grants &amp; Donations</td>
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<td>482,978</td>
<td>432,877</td>
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<td>Change in Beneficial Interest in Trusts</td>
<td>(11,845)</td>
<td>1,137</td>
<td>(10,708)</td>
<td>112,822</td>
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<td>Net Investment Return - Non-Operating</td>
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<td>3,114,769</td>
<td>1,017,720</td>
<td>4,922,865</td>
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<td><strong>Total Endowment Activity</strong></td>
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<td><strong>5,468,564</strong></td>
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<td>17,145,432</td>
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<td>17,203,727</td>
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<td>Net Assets Beginning of Year</td>
<td>147,146,180</td>
<td>62,355,366</td>
<td>209,501,546</td>
<td>192,297,819</td>
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<td>Net Assets End of Year</td>
<td><strong>$172,271,709</strong></td>
<td><strong>$79,500,798</strong></td>
<td><strong>$251,772,507</strong></td>
<td><strong>$209,501,546</strong></td>
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THANK YOU!

The following donor listing includes gifts received April 1, 2021–March 31, 2022

We apologize for any inadvertent omissions or misspellings.
By donating to the Zoo, you support extensive efforts to protect endangered animals and plants, and you help transform communities from across the world to across the street. Your gift means the world.

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$1,000-$2,499 (continued)

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<tr>
<th>Name(s)</th>
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<tr>
<td>Donald and Lucia Hudson</td>
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<td>Ms. Debbie L. Huffman</td>
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<td>Mr. and Mrs. Kirtley</td>
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<td>Sharon Kitzmiller</td>
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<td>Laura and Peter Klekamp</td>
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<td>Uma Kotagal and Shashi Kant</td>
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<td>Julie Loboiko</td>
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<td>Kristi and Joyce Long</td>
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<td>M. Whitney and Phillip Long</td>
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<td>Pamela Luecke and George Graves</td>
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<td>Clem and Irene Luken</td>
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<td>Ms. Janet Manning</td>
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<td>Marandola Family</td>
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<td>Alan Margulies</td>
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<td>Ms. Lynn Marmer</td>
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<td>Mr. Bradley Martin</td>
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<td>Toni and Bill Martin</td>
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<td>David Mason</td>
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<td>Dr. Amy Masowick and Dr. Chris Paprzycki</td>
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<td>Alison and Jonathan Masters</td>
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<td>Rebecca and Tom McDonald</td>
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<td>Sybil and Rick McFadden</td>
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<td>Bill and Carol McGowan</td>
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<td>Dr. David N. and Jennifer E. McKinney</td>
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<tr>
<td>Kara and Aaron McLearren</td>
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<tr>
<td>Stephanie and Arthur McMahon</td>
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Kevin and Jenny McManus
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